



RED DEER & DISTRICT
COMMUNITY
FOUNDATION
all for community.

Annual Report to the Community 2015

Our Mission

To be a community catalyst committed to growing a legacy which strengthens the quality of life in Red Deer and surrounding area.

Message from the Board Chair



As I reflect on the accomplishments of 2015, I am grateful for the Red Deer & District Community Foundation Board of Directors, staff, volunteers and donors for their contributions to making this past year a very successful one. The impact of granting in excess of \$400,000 to a diverse group of organizations in the city and region, all of which are united in the goal to serve and strengthen our communities, is very gratifying to those of us who contribute time and dollars to ensuring that the Foundation is around for many years to come. An anonymous \$1 million donation to the Operating Endowment in 2015 took our breath away! This donation is remarkable for the fact that it supports the longevity of the organization. It sustains us as a catalyst committed to growing a legacy which strengthens the quality of life in Central Alberta.

In the fall of 2015, following a lengthy process, the Board engaged Mawer Investment Management to take over the role of managing in excess of \$12 million in donor funds. The Board also accomplished a great deal in the area of policy review and development. Our CEO, Kristine Bugayong, continued to work hard on a number of initiatives, including the new year's exciting opportunities with the Syrian Refugee Effort, Rebuilding Fort McMurray, Canada 150, and Women of Excellence. In addition, our CEO, supported by staff, delivered numerous presentations to service groups and not for profit organization throughout the city and region, continuing to build the profile of the organization. Our small, but competent and enthusiastic staff works diligently to connect with our many existing donors, nurture new donors, and ensure a well-managed grants program.

Our Board plays an important role in overseeing the work of the Community Foundation and assisting the staff when needed. Thank you to Rhonda Elder, Bill Farr, Dale Horsley, Blake Jackson, Steve Bontje, Aina Potts, Charmaine Mifsud, Duane Smethurst, and retiring Board members David Brant and Ron Woodward. You are a great group to work with! I hope this report gives you both a sense of our pride in the growth of the Community Foundation and our excitement about the future. We saw significant increases in our endowed funds in 2015, we distributed grants to a wide variety of organizations, and we provided leadership in important community projects. We look forward to continuing these successes in the years ahead. We invite you to be part of our journey as a donor, grant recipient, and volunteer.

My term as Chair is complete, and I leave the Board feeling a bit overwhelmed with the parting emotions. It has been a great learning experience, and I have enjoyed every minute of my time serving the Board of Directors. Thank you to Kristine and staff for your support of me as Chair. I look forward to hearing great things about the Community Foundation in the future.

Joanne Packham, Chair

2015 Board of Directors

- Joanne Packham, Chair • Rhonda Elder, Vice Chair • Aina Potts, Treasurer • Steve Bontje • David Brant
- Bill Farr • Dale Horsley • Blake Jackson • Duane Smethurst • Charmaine Mifsud • Ron Woodward

Staff:

Kristine Bugayong, Chief Executive Officer
Lori Hamilton, Coordinator for Marketing, Communications and Special Projects
Tess Propp, Bookkeeper

2015 Committee of Nominators

Mayor Tara Veer, Chair, City of Red Deer
Mayor Jim Wood, Red Deer County
Bev Manning, Red Deer Public School Division
Guy Pelletier, Red Deer Catholic Schools Division
Reeve Martin, Red Deer Chamber of Commerce
Justice Kirk Sisson, Court of Queens Bench

Building Community Vitality!

Working with donors to build funds that match their interests and concerns.
Granting funds to the widest possible range of organizations and initiatives.

Talking the long term view for our communities, identifying long term needs and opportunities and investing in sustainable solutions.

Thank you to all our volunteers!

Donor Story: Smiles Through Lindsey



On September 20, 2015, Lindsey Kathleen More took her life at the age of 22 years. Lindsey kept her depression issues to herself and lost her battle with an illness that her family is still trying to comprehend. Lindsey was a person who would do anything for anyone, always making sure everyone was happy. She leaves behind memories that are full of love, laughter and adventure and had a smile that would light up anyone's day. Prior to her sudden passing and after a string of suicides at community high schools, Lindsey expressed the desire to help those who were suffering in silence through the school. Honouring her wishes, and to help keep Lindsey's legacy alive, the Smiles Thru Lindsey Foundation was created. The goal is to finance those suffering from mental illness through high impact programs. Developed in October 2015 through the Red Deer & District Community Foundation (RDDCF) as a donor advised fund by her parents Rick

and Cindy More, the Smiles Thru Lindsey name was carefully chosen to ensure that Lindsey would continue to smile for those that she helps. Since its inception 8 months ago, Smiles Thru Lindsey has raised just over \$100,000.00 from the generosity of citizens, business fund raisers and anonymous donors. Lindsey touched the hearts of so many people, and in her death she will continue to touch and help save the lives of more than she could have ever accomplished here on earth. Her memory is forever in our hearts and the foundation will continue to honour her memory in perpetuity.

For more information about the Smiles Thru Lindsey Foundation or to donate, please visit RDDCF's website, www.rddcf.ca, or call (403) 341-6911.

Major Gift From Anonymous Donor

The Red Deer & District Community Foundation (RDDCF) received a significant donation from an anonymous donor in December 2015. The gift amounted to \$1,054,046, intended for the RDDCF's Operating Endowment Fund, a fund which supports the operations of the Community Foundation. This gift is the largest in recent history for the Community Foundation and will create a huge impact on the sustainability of the organization. The gift ensures that the Community Foundation will be around to fulfill its mission: to be a community catalyst committed to growing a legacy which strengthens the quality of life for our region, for many more years to come.

The gift will provide more opportunities for the Community Foundation to grow, to be more effective in encouraging philanthropic activity, and to be more responsive to the ever changing needs of the communities we serve through our grants programs.

Sylvan Lake Lighthouse

The Red Deer & District Community Foundation (RDDCF) was honored to participate in the rebuilding of the iconic Sylvan Lake Lighthouse. Spearheaded by the Sylvan Lake Sailing Club and championed by the Tourism Action Committee, the Sylvan Lake Marina and the Chamber of Commerce. The original lighthouse was built in 1988 to commemorate the town's 75th birthday, but was plagued with building deficiencies and was later demolished. With the town's 100th birthday celebration in 2013, the Sylvan Lake Rotary Club took the challenge to build another lighthouse in the same location. Through a partnership with the Town of Sylvan Lake, which now owned the land that held the original structure, the Sylvan Lake Rotary was able to raise approximately \$240,000. The partners then approached the RDDCF about creating a flow through fund at the Foundation. The Sylvan Lake Lighthouse Flow Through Fund was able to raise an additional \$100,000 through corporate and private donations, by selling sponsorship prints and engraved bricks that were placed in the lighthouse foundation. Similar to the original, the new lighthouse was designed after the famous Peggy's Cove structure in Nova Scotia. The new lighthouse now stands tall as an integral part of Sylvan Lake's identity and as a symbol of community building, and of the strength of collectively rallying behind a common goal.



Grant Stories

Over the past 26 years, the Community Foundation has disbursed over \$9 Million in grants to community projects and organizations across our region. The types of projects could not be more varied — we have funded everything from infrastructure and technological upgrades to staffing and programming costs. Our 360° funding mandate provides us the flexibility to work with organizations from ALL sectors—from arts and culture and human services to the environment and social justice.

24 community projects were funded through the Spring and Fall Grants Programs in 2015, through the General Endowment Fund. Here are a few of those initiatives:

Vacation Without Limits Subsidy Program

For most, arranging a recreational getaway with our families entails much thought and organization. Now, imagine for a moment, being an individual with a disability or part of a family/group with a person who has special needs. Planning a relaxing getaway on a limited income, that meets your needs at an affordable cost can prove to be even more complicated than most of us will ever experience. In 2009, the Cerebral Palsy Association in Alberta (CPAA) opened their Vacation Villa, a custom-built home in the Raymond Shore Resort on Gull Lake. The 950 square foot villa was designed with accessibility in mind and can accommodate individuals facing a variety of mobility issues. From a roll-in shower and portable lift on a ceiling track, to a commode chair, pool lift and paved pathways to the beach, this villa makes vacation dreams come true for all families with disabilities. The Vacation without Limits Subsidy Program is designed to help the families with a limited income be able to afford a simple vacation. The CPAA felt a strong need to create a program that can assist or fully fund these individuals to ensure that everyone has the opportunity to have a stress free vacation without limits.



Adult Assisted Volunteer Program—Red Deer & District S.P.C.A.



The Red Deer & District S.P.C.A. is committed to the well-being of the community as a whole. They provide essential community based services and programs that reach into the very heart of any community—compassion for the vulnerable, both human and animal. The Adult Assisted Volunteer Program provides individuals with special needs the opportunity to volunteer in the S.P.C.A. facility, thus allowing this vulnerable segment of the population to find a position of pride within the community. The program is win-win, with the animals receiving the unconditional love and care that they need, and the Assisted Volunteers receiving recognition for giving back to their community in a meaningful way. Working with seven different agencies in Red Deer, the S.P.C.A. Adult Assisted Program Coordinator provides blocks of time at the facility for people with special needs to come with an aide for volunteer shifts. Six volunteer positions are available including Cat Cuddling, Small Animal Socializers, and Kong Stuffing duties to name a few. Volunteer Patti Fraser (featured) has been a regular Cat Cuddling volunteer with the S.P.C.A. for 8 years. Her positive attitude, outgoing personality, and bright smile makes the day better for everyone she meets in the shelter and the cats love all the attention she gives them on her visits!

Sundre Nutrition For Learning Program

Research suggests that poorly nourished children are affected both socially and intellectually and the Sundre Nutrition for Learning Society believes that the responsibility for making sure that all children are able to reach their full learning potential rests within the community. Sundre and the surrounding rural communities, does not have easy access to a Food Bank and due to the ongoing economic struggles in both the oil and agricultural industries, teachers were seeing an increase in the number of students coming to school without lunch. Statistics show that approximately 30% of elementary students and 60% of high school students attend school in Canada with little or no nutrition and the in-school nutrition program aims to ensure that all kids receive the proper nutrition to help sustain them throughout the day. The Sundre Nutrition for Learning Society also strives to act as a means of intervention on the lifestyle choices of the communities youth; reinforcing healthier food habits both at school and at home.



2015 Community Grants

General Endowment Fund Grants

Association Canadienne—Française De L'Alberta, Regionale De Red Deer
Bethany Care Foundation
Butt Ugly Anti-Tobacco Program Society
Butt Ugly Anti-Tobacco Program Society
Canadian Red Cross Society
Central Alberta Safe Harbour Society
Central Alberta Sexual Assault Centre
Cerebral Palsy Association in Alberta
Junior Achievement Southern Alberta—Central Alberta Region
Learning Disabilities Association of Alberta—Red Deer Chapter
Magdalene House Society
Red Deer & District S.P.C.A.
Red Deer River Watershed Alliance
Sundre & District Nutrition for Learning Society
Sundre Municipal Library
The Central Alberta Crime Prevention Centre
The Leadership Centre Society of Central Alberta
Trochu Valley Historical Society
Whisker Rescue Society

Organization/Purpose

7th Red Deer Carnaval
Facility Enhancement—Purchase of a fountain
Butt Ugly Anti-Tobacco Middle School Program
Butt Ugly Anti-Tobacco Program Tour Expenses
Personal Disaster Assistance Program
Staff Training and Capacity Development
Crisis Line
Vacation Without Limits Subsidy Program
World of Choices Career Forum
Salary for Administrative Coordinator
Human Trafficking Victim Assistance Program
Adult Assisted Volunteer Program
Project Blue Thumb: Action on Water Quality Issues
Nutrition Program
Literacy at the Sundre Library
S.A.F.E. Program
2015 Leadership Conference
Facility Repair
CALICO—Low Cost Spay and Neuter Program

Amount

\$ 2,500.00
\$ 7,500.00
\$ 5,000.00
\$ 5,000.00
\$ 5,000.00
\$ 6,500.00
\$ 1,160.00
\$ 5,000.00
\$ 6,000.00
\$ 1,500.00
\$ 8,000.00
\$ 5,000.00
\$ 7,100.00
\$ 8,000.00
\$ 4,000.00
\$ 6,000.00
\$ 4,740.00
\$ 3,000.00
\$ 4,444.00

2015 Fund Disbursements

Field of Interest Fund Grants

Alberta Summer Games Legacy Fund
 Anita Scott Memorial Fund
 Big Valley Community Fund
 Canada in the World Fund
 Care for Kids Fund
 Children and Families Fund
 Children in Care Bursary Fund
 Community Culture Fund
 Conservation of Bluebirds Fund
 Elnora Community Fund
 Environment Legacy Fund
 Innisfail Recreation Endowment Fund
 Lacombe Community Endowment Fund
 Leadership Development Fund
 Olds Institute Legacy Fund

 Phil Rauch Social Justice Fund
 Stephen & Laura Laird Fund
 Summer Employment for Students Fund
 Sunworks Environment Legacy Fund
 Sylvan Lake Community Endowment Fund
 Sylvan Lake Extended Care Society

Women & Girls Fund

Donor Advised Fund Grants

Anderson Family Fund
 Chase Brewster Memorial Fund
 Children Come First

Vogelzang Family Fund

Flow Through Fund Grants

360 Foundation Fund
 A. Bernard and Mary Dixon Fund
 A Better World Canada Fund
 Daughters of Wisdom Fund
 Dr. Don Church Scholarship Fund

Jennifer Polyester Fund

Lacombe Athletic Park Association Fund
 Olds Grizzlys Fund
 Red Deer College All Charities Fund

Rex Turple Memorial Fund
 Sylvan Lake Lighthouse Project Fund
 True-Line El Salvador Fund

Vogelzang Family Fund

Scholarship Funds

A. Bernard & Mary B. Dixon Scholarship
 Bev & Glen Buckwald Class of 1951
 Central Alberta Human Resources Scholarship
 Charles Snell Scholarship in Survey Engineering
 County of Red Deer Education Bursary Fund
 Dr. Ethel Taylor Memorial Bursary Fund
 Ford Family Scholarship Fund

Organization/Purpose

Red Deer College Foundation - Scholarships
 Magdalene House Society
 Supports community initiatives in Big Valley

 City of Red Deer
 Central Alberta Sexual Assault Centre

 The City of Red Deer
 Ellis Bird Farm—Cavity Nesting Bird Research Project
 Village of Elnora
 Red Deer River Watershed Alliance
 Town of Innisfail
 Supports community initiatives in Lacombe
 The Leadership Centre Society of Central Alberta
 Olds & District Hospice Society
 Olds Historical Society
 Supports social justice initiatives in Central Alberta
 Supports community projects related to ending homelessness
 Ellis Bird Farm

Sylvan Lake & Area Community Partners Association
 Bethany Care Foundation
 Sylvan Lake & Area Community Partners Association
 Central Alberta Pregnancy Care Centre
 Loaves and Fishes Benevolent Society

Central Alberta Pregnancy Care Centre

 Butt Ugly Anti-Tobacco Program Society
 Sylvan Lake & Area Community Partners Association
 Grant MacEwan University

Red Deer Public School Division No. 104
 Bow Valley College
 College Heights Adventist Church
 Red Deer Catholic School Division #39
 University of Saskatchewan
 University of Lethbridge
 Loaves and Fishes Benevolent Society
 Medicine River Wildlife Rehabilitation Centre
 Red Deer & District Community Foundation
 Red Deer Food Bank Society
 City of Lacombe
 Town of Olds
 Alberta Band Association
 Alberta Diabetes Foundation
 Alberta Lung Association
 Alzheimer Society of AB/NWT
 Canadian Cancer Society
 Compassion Canada
 Doctors Without Borders Canada
 Heart & Stroke Foundation of Alberta
 Kidney Foundation of Canada
 Multiple Sclerosis Society
 Parkinson Alberta Society
 Red Deer Arts Council
 Red Deer Food Bank Society
 Red Deer Hospice Society
 STARS
 United Way of Central Alberta
 University Hospital Foundation—Mazankowski Heart Institute
 Whisker Rescue Society

Town of Sylvan Lake
 Great Commission Foundation
 Grant MacEwan University

Bow Valley College
 Olds College Foundation
 To provide scholarships in the field of Human Resources Management
 City of Red Deer
 Red Deer County
 Maskwachees Cultural College
 University of Lethbridge

Amount

\$ 6,521.15
 \$ 1,000.00
 \$ 275.00
 \$ -----
 \$ 10,614.64
 \$ 7,200.00
 \$ -----
 \$ 235.20
 \$ 6,700.00
 \$ 310.41
 \$ 2,900.00
 \$ 189.71
 \$ -----
 \$ 260.00
 \$ 348.23
 \$ 348.23
 \$ -----
 \$ -----
 \$ 3,100.00
 \$ -----
 \$ 2,436.72
 \$ 3,250.00
 \$ 1,138.58
 \$ 425.00
 \$ 175.00

 \$ 563.08
 \$ -----
 \$ 3,000.00
 \$ 7,574.70
 \$ 387.55

 \$ 13,061.25
 \$ 2,359.00
 \$ 21,771.00
 \$ 250.00
 \$ 2,000.00
 \$ 2,000.00
 \$ 5,000.00
 \$ 5,000.00
 \$ 364.23
 \$ 5,000.00
 \$ 2,000.00
 \$ 8,851.50
 \$ 475.00
 \$ 95.00
 \$ 19.75
 \$ 250.00
 \$ 692.70
 \$ 475.00
 \$ 200.00
 \$ 294.50
 \$ 39.55
 \$ 380.00
 \$ 50.00
 \$ 190.00
 \$ 1,617.15
 \$ 1,187.50
 \$ 821.55
 \$ 4,801.35
 \$ 395.85
 \$ 190.00
 \$ -----
 \$ 66,475.78
 \$ 12,000.00
 \$ 612.45

\$ -----
 \$ 985.70
 \$ -----
 \$ 341.03
 \$ 283.36
 \$ 435.77
 \$ 5,000.00

2015 Fund Disbursements

Scholarship Funds Cont'd...

	Organization	Amount
Queen Elizabeth Scholarship in Neonatology and or Pediatrics	Red Deer Regional Health Foundation	\$ 389.15
Princess Margaret Scholarship in Fine or Performing Arts	City of Red Deer	\$ 222.21
Rex Turple Memorial Educational Fund	Red Deer College	\$ 6,400.00
	SAIT	\$ 1,000.00
Rotary Career Opportunity Awards	Red Deer College	\$ 16,000.00
	University of Alberta	\$ 4,000.00
	University of Calgary	\$ 4,000.00
	University of Lethbridge	\$ 2,000.00

Agency Funds

Alberta Legal Heritage Fund	Legal Archives Society of Alberta	\$ 197.34
CNIB Red Deer Endowment Fund	CNIB Red Deer	\$ 173.61
Central Alberta Housing Society Fund	Safe Harbour Society	\$ 1,206.86
Friends of the Red Deer Public Library Fund	Society of Friends of the Red Deer Public Library	\$ 1,195.10
JJ Collett Natural Area Foundation Fund	JJ Collett Natural Area Foundation	\$ 754.86
John & Anna Olson Memorial Fund	Red Deer Public Library	\$ 755.00
John & Margaret Dickson Fund	Red Deer Public Library	\$ 8,901.28
Keith Mann Memorial Fund	Red Deer Community Band Society	\$ 669.82
Lloyd & Evelyn McNeil Fund	Red Deer Public Library	\$ 1,848.11
Margaret Bolze Memorial Fund	Youth & Volunteer Centre	\$ 5,148.81
Parkland Youth Homes Endowment Fund	Vantage Community Services	\$ 378.32
Piper Creek Foundation Legacy Fund	Piper Creek Foundation	\$ 194.01
Red Deer Arts Council Endowment Fund	Red Deer Arts Council	\$ 896.22
Red Deer & District Genealogical Society		\$ -----
Red Deer Food Bank Fund	Red Deer Food Bank	\$ 346.34
Red Deer Hospice Society Fund	Red Deer Hospice Society	\$ 942.19
Red Deer Symphony Orchestra Legacy Fund	Red Deer Symphony Orchestra Association	\$ 4,230.59
Safe Communities Coalition Fund	Safe Communities Coalition of Central Alberta	\$ 369.10
Schizophrenia Society Hope Endowment Fund	Schizophrenia Society of Alberta	\$ 352.92
Sylvan Lake Lodge Legacy Fund	Sylvan Lake Foundation	\$ 224.15
Volunteer Central Society Fund	Volunteer Central	\$ 200.59

Designated Funds

Alberta Wildlife & Habitat Fund	Alberta Institute for Wildlife Conservation	\$ 346.63
Arthur Teague Hub Memorial Fund	Red Deer County—Pine Lake Community Association	\$ 728.18
Canadian Arts & Heritage Sustainability Program	Red Deer Symphony Orchestra Association	\$ 2,690.70
Canadian Red Cross Fund	Canadian Red Cross – Red Deer	\$ 2,511.67
Central Alberta Women's Emergency Shelter Fund	Central Alberta Women's Emergency Shelter	\$ 447.37
Chapman Literacy Fund	Foundation for Red Deer Public Schools	\$ -----
Easter Seal Ability Council Fund	Alberta Easter Seals	\$ 2,164.57
Ellis Bird Farm Ltd. Fund	Ellis Bird Farm	\$ 3,992.12
Friends of the Red Deer Public Library Fund	Support Programs and Operations of the Society	\$ 1,252.63
Friends of the Waskasoo Park Fund	City of Red Deer	\$ 696.38
Grande Prairie Hospital Seniors Care Fund	Queen Elizabeth II Hospital Foundation	\$ 346.63
Grande Prairie United Way Fund	United Way Alberta Northwest Society	\$ 173.32
Helen M. Dawe Memorial Fund	Red Deer Public Library	\$ 224.26
James Berg Memorial Fund	To benefit Pee Wee aged football players in Sylvan Lake	\$ -----
John & Reima Klancher Fund	Schizophrenia Society of Alberta	\$ 7,216.06
Kerry Wood Nature Centre Fund	Waskasoo Environmental Education Society	\$ 4,195.57
Lacombe Arts Endowment Fund	City of Lacombe	\$ 5,664.64
Maskipitoon Historical Society Fund	Lacombe & District Historical Society	\$ 275.49
Medicine River Wildlife Rehabilitation Fund	Medicine River Wildlife Rehabilitation Centre	\$ 2,193.97
Mountain View Museum Fund	Olds Historical Society	\$ 98.64
Murray Rairdan Memorial Fund	4-H Foundation of Alberta (Stettler 4-H)	\$ 456.48
Normandeau Family Trust for Normandeau School	Normandeau School Library	\$ 678.06
Old CPR Bridge Maintenance Fund	City of Red Deer	\$ 1,051.79
Portraits of Honour		\$ -----
Red Deer Catholic Education Foundation	Red Deer Regional School Division #39	\$ 7,712.93
Red Deer & District Allied Arts Council Fund	Red Deer Arts Council	\$ 904.55
Red Deer & District Museum Fund	Red Deer & District Museum Society	\$ 4,197.18
Red Deer & District SPCA Fund	Red Deer & District SPCA	\$ 694.56
Red Deer Heritage Fund	City of Red Deer	\$ 3,600.97
Red Deer Hospital Senior's Care Fund	Red Deer Regional Health Foundation	\$ 346.63
Red Deer Housing Initiatives Fund	Supports housing initiatives in Red Deer	\$ -----
Red Deer Public Library Concert	Red Deer Public Library	\$ 250.09
Red Deer River Naturalists Society Fund	Red Deer River Naturalists Society	\$ 2,164.57
Red Deer Safety City Society Fund	Red Deer Safety City Society	\$ 131.24
Salvation Army Fund	The Salvation Army Red Deer Church, Community and Family Services	\$ 346.63
Stonewall Community Fund	To support programs to help eliminate gender discrimination	\$ -----
United Way of Central Alberta Fund	United Way of Central Alberta	\$ 218.23

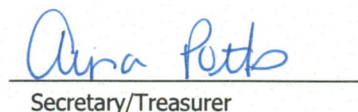
Audited Balance Sheet 2015**RED DEER & DISTRICT COMMUNITY FOUNDATION
STATEMENT OF FINANCIAL POSITION**For the year ended December 31, 2015 with
comparative figures for December 31, 2014

	<u>ASSETS</u>	<u>2015</u>	<u>2014</u>
CURRENT			
Cash	\$	895,882	\$ 86,364
Accrued interest receivable		9,153	9,699
Donations and grants receivable		20,822	7,350
Goods and Services Tax receivable		2,134	3,973
Prepaid and deposits		6,909	2,427
		<u>934,900</u>	<u>109,813</u>
INVESTMENTS (note 3)		11,874,126	12,224,298
LEASEHOLD IMPROVEMENTS (note 4)		4,343	6,347
		<u>\$ 12,813,369</u>	<u>\$ 12,340,458</u>
	<u>LIABILITIES</u>		
CURRENT			
Accounts payable and accruals	\$	4,935	\$ 5,959
Deferred grant revenue		7,500	2,500
Current portion of deferred leasehold improvements loan (note 5)		2,087	1,986
		<u>14,522</u>	<u>10,445</u>
LEASEHOLD IMPROVEMENTS LOAN (note 5)		2,761	4,848
		<u>17,283</u>	<u>15,293</u>
	<u>FUND BALANCES</u>		
GENERAL ENDOWMENT FUND		3,081,861	3,145,942
DESIGNATED ENDOWMENT FUNDS		5,086,901	5,091,390
OPERATING ENDOWMENT FUND		1,417,448	349,768
FIELD OF INTEREST FUNDS		1,418,686	1,411,975
DONOR ADVISED FUNDS		363,675	274,224
FLOW THROUGH FUNDS		193,097	205,547
MANAGED FUNDS		1,292,227	1,934,290
		<u>12,863,895</u>	<u>12,413,136</u>
OPERATING DEFICIT		(67,809)	(87,971)
		<u>12,796,086</u>	<u>12,325,165</u>
		<u>\$ 12,813,369</u>	<u>\$ 12,340,458</u>

Approved by the Board:



Chairperson



Secretary/Treasurer

Red Deer & District Community Foundation

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Red Deer, Alberta T4N 1S6

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**COMMUNITY
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OF CANADA**

We are part of Canada's community foundation movement, represented by the 191 community foundations from coast to coast.
www.cfc-fcc.ca



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